LOCAL ECONOMIC EMPOWERMENT: STRATEGIES AND IMPLEMENTATION

Loso Judijanto *¹ IPOSS Jakarta, Indonesia

e-ISSN: 3026-0221

losojudijantobumn@gmail.com

Amândio de Araújo Sarmento

Universidade Nacional Timor Lorosa'e amandioaraujo70@gmail.com

Mohd Syahrin

Universiti Islam Sultan Sharif Ali, Brunei Darussalam

Mohamad Khairi Bin Haji Othman

Universiti Utara Malaysia

Al-Amin

Universitas Airlangga, Surabaya, Indonesia al.amin-2024@feb.unair.ac.id

Abstract

Local economic empowerment plays a crucial role in sustainable economic growth, focusing on improved access to finance, education and employment training, appropriate infrastructure, and the implementation of proactive government policies. The strategy emphasizes the importance of integration and collaboration among various stakeholders, including governments, communities, and the private sector, to create an ecosystem that supports innovation, entrepreneurship, and local business development. The research methods carried out on this study are literature. Research results show that the success of local economic empowerment depends heavily on how much the local community is involved in program planning and execution. Access to broader financial resources, targeted and relevant education and training, as well as infrastructure development to meet local specific needs, have proven to be key drivers of economic growth. Government policies that support, through incentives and facilities, are also decisive in supporting this economic activity.

Keywords: Empowerment, Local Economy, Strategy and Implementation.

Introduction

In the context of global trade and an ever-expanding economy, so local economies are essential. Local economies play a significant role in national economic development, which is often not visible on a large scale but has a profound impact. (Afuah, 2020). This role comes in the form of job creation, increased household incomes, and strengthening the tax base that ultimately increases state income. By focusing on

_

¹ Correspondence author

the utilization of local resources and the development of local capacity, local economies can bring economic diversification that drives national economic stability and resilience to global economic turmoil. In addition, the empowerment of local economies also stimulates innovation and entrepreneurship, which are the motors of a dynamic and sustainable economy. (Alcocer & Ruiz, 2020).

Furthermore, local economic development contributes to reducing interregional economic disparities through a more equitable distribution of income. This is important in countries with significant geographical and demographic diversity, where local economic potential can vary greatly. (Arifin et al., 2020). By strengthening the economy at the local level, governments can reach out to marginalized communities and integrate them into the mainstream of economic growth. It not only helps in reducing poverty and improving the quality of life, but also strengthens social unity and national stability, both of which are essential elements for economic and social progress in the long term. (Ascani et al., 2021).

Unfortunately, local economic empowerment often faces a variety of challenges, including internal and external barriers. Among them is limited access to capital and financial resources, which are key to the development of small and medium-sized enterprises (SMEs). (Asher & Novosad, 2020). Other challenges include insufficient skills and human resource capacity to meet the needs of dynamic and competitive markets as well as less supportive infrastructures, such as transport and communication technologies, which are vital for wider market access. Moreover, inconsistent government policies and lack of institutional support can hinder local initiatives, along with globalization phenomena that put additional pressure on local products to compete in global markets. (Asongu & Odhiambo, 2020). These challenges require holistic and adaptive strategies to overcome such barriers, ensuring inclusive and sustainable local economic growth. Furthermore, non-supportive public policies and policies, corruption, and weak networks between local economic actors are also obstacles to local economic empowerment (Ateş et al., 2020).

Furthermore, often adopted empowerment strategies do not take into account the specific characteristics and needs of a region, so the results are less than maximum or unsustainable. A better understanding of the concept of local economic empowerment and how effective strategies can be designed and implemented taking into account local circumstances is needed.

From that, the research is expected to fill the gap by studying the obstacles, exploring and analyzing strategies that can be adapted and implemented to empower the local economy. Through this research, it is expected to emerge strategic recommendations that are tailored to the specific circumstances of a region or community to promote inclusive and sustainable economic growth.

Research Method

The method of literary research is a qualitative approach carried out by collecting, reviewing, and analysing data from document sources such as books, journal articles, research reports, and digital materials to gain a broader and deeper understanding of a topic or problem. This method is often used to identify gaps in existing literature, assess the effectiveness of specific interventions, or understand the context and the theory behind a particular phenomenon. (Abdussamad, 2022); (Adlini et al., 2022).

Results and Discussion

Concept of Local Economic Empowerment

Local economics refers to all economic activities that take place in a particular geographical area, where individuals,, and governments interact to produce, distribute, and consume goods and services. The main components of the local economy include small and medium-sized enterprises (SMEs), labour markets, local infrastructure, and the dynamics of interaction between the public and private sectors (Barbosa et al., 2020). The local economy refers to how local resources such as capital, labour, and raw materials are used to create products and services that meet the needs of local communities. The strength of local economies is determined by a variety of factors including local government policies, market access, levels of creativity and innovation, and the unity and unity of local communities in supporting economic growth. (Bibri et al., 2020).

The scope of the local economy covers a number of important aspects such as community-based economic development, empowering SMEs, improving the competitiveness of local products, as well as the development of infrastructure that supports business mobility and operational efficiency. (Bristow & Healy, 2020). In this context, local governments have an important role to play in creating an environment conducive to economic growth, through policy setting that supports investment and provides efficient public services. In addition, collaboration between the public and private sectors, including partnerships with educational institutions and nongovernmental organizations, can strengthen the local innovation ecosystem and improve the quality of the labour force, thereby expanding the scope and capacity of local economies. (Brugmann, 2021). Thus, the local economy is not only about the economic traction that is taking place, but also about how communities work together and innovate to enhance shared well-being.

The concept of empowerment in the economic context refers to the process of enhancing the capacity and access of individuals or groups to economic resources, business opportunities, and decision-making, so that they can participate actively and sustainably in economic activity. (Cantarero, 2020). This empowerment process includes education, skills training, capital provision, access to technology, and infrastructure development that supports micro and macro economic growth. (Cao et

al., 2021). The aim is to create an environment in which individuals and groups can develop their economic potential, improve quality of life, and contribute to overall economic stability and development. It emphasizes the importance of providing equal opportunities for all members of society to contribute and benefit from economic growth, especially for those in marginal or less fortunate circumstances. (Christofi et al., 2020).

Furthermore, economic empowerment as part of an inclusive development strategy involves the creation of an ecosystem that supports innovation and entrepreneurship, as well as the development of a fair and transparent market that enables everyone to compete and thrive. (Ding et al., 2021). This includes ensuring access to market information, improving regulations that support small and medium-sized, and building networks that facilitate collaboration among entrepreneurs. (Cheng & Jiang, 2022). At the community level, empowerment can be done through strengthening local organizations and co-operations that help members scale up operations, gain access to capital, and enter wider markets. Interventions in sustainable education and training are also key to enriching human resources that are the most important asset in economic empowerment. (Dutta & Fischer, 2021).

Thus, economic empowerment is not only limited to increased incomes, but also includes increased capacity and economic independence, so that people are not only participants but also policymakers in their own economic development. It requires strong synergies between governments, the private sector, educational institutions, and civil society in creating an environment conducive to economic empowerment, which will ultimately contribute to achieving the goals of sustainable and inclusive national development.

Hindering Factors in Local Economic Empowerment

One of the obstacles to local economic empowerment is the low accessibility of financial resources. Many small and medium-sized enterprises (SMEs) and individuals in local areas have difficulties in accessing loans or corporate capital due to limitations or failure to meet the criteria set by financial institutions. (Dzigbede et al., 2020). This could be due to a less inclusive banking system or a credit policy that does not support local economic development. Lack of access to this capital limits their ability to start or develop a business, buy equipment, or make investments necessary for economic growth. (ElMassah & Mohieldin, 2020).

Later, inadequate education and skills training also became a significant inhibitor. Although a lot of the workforce is available at the local level, they often lack the skills required by the market or industry sector. (Emery & Flora, 2020). The lack of initiatives for vocational training or sustainable education aimed at improving technical skills and professional work creates barriers to meeting the needs of the dynamic local industry. Education that is not synchronized with the needs of the labour market can

hinder local enterprises from competing and innovating, thus slowing down the process of economic empowerment. (Engels & Zhou, 2020).

Other obstacles are inadequate infrastructure and lack of government policy support. Less developed infrastructure such as unstable roads, electricity, and the Internet can hinder business operations and make it difficult to access wider markets. (Fan et al., 2021). On the other hand, inconsistent or prone to overwhelming government policies, such as complicated regulations and cumbersome bureaucracy, can be an additional burden for local entrepreneurs. Without proactive policy interventions and supporting local economic growth, such as tax incentives or subsidies for SMEs, the full potential of local economic empowerment may never be fully realized. (Farmaki, 2020).

Furthermore, a lack of innovation and technological development can hinder local economic growth. In many local areas, there are still that operate by traditional methods and are far from the latest technological innovations. (Feng et al., 2021). The reluctance to adopt new technologies or the lack of knowledge about their benefits can put these enterprises behind larger competitors or those operating in urban areas. This condition tends to make local economies less competitive and slow to capture emerging market opportunities (Gencan & Atbaşı, 2024).

The existing poverty and inequality also potentially impede the empowerment of local economies. In societies with high economic disparities, resources tend to be concentrated in certain segments, leaving larger segments without adequate access (Gan et al., 2021). This not only exacerbates the inequality, but also diminishes the potential consumer base that can support the local market boom. A short-term profitoriented approach and neglect of long-term investments in human capital can lead to a sustained cycle of poverty and hinder broader economic development. (Gao et al., 2020).

Another impediment is the low participation of local communities in the planning and decision-making process. Lack of public participation in the development of economic policy can result in solutions that are ineffective or not in line with the real needs of society. (Gherghina et al., 2020). Often, decisions taken without the input or direct involvement of the affected may result in development programmes that do not have strong support or acceptance from the local community, making their implementation less effective. (Gratton et al., 2020).

By identifying and addressing these obstacles, strategic steps can be taken to enhance local economic capacity, create jobs, and advance the well-being of the community as a whole.

Effective Strategy for Local Economic Enrichment

To encourage local economic empowerment, governments and stakeholders need to implement effective and inclusive strategies. One initial step is to expand access

to finance through initiatives such as micro-credit, loan-saving cooperatives, and corporate capital assistance programmes. (Guo et al., 2020). These facilities can help small and medium-sized enterprises (SMEs) as well as local entrepreneurs overcome capital constraints. It is also important to simplify the licensing process and increase bureaucratic transparency, thereby encouraging more individuals to start their own business on non-excessive terms. (Hartanto et al., 2022).

Furthermore, investments in vocational education and training are key to improving local workforce skills. Giving access to education that is relevant to industry and market needs will prepare individuals for better employment opportunities and encourage creativity and innovation (Hasan & Sohail, 2021). Training programmes should be designed to enhance technical skills as well as entrepreneurship, so as not only to prepare individuals who are ready to work but also to encourage them to be job creators. (Hassink & Gong, 2021).

Infrastructure upgrading and maintenance should also be a priority. Good infrastructure such as roads, electricity, and fast internet access can enhance local market connections with national and global markets. This allows local to expand their network, acquire production input at more competitive prices, and market their products to a wider audience. (Jenkins, 2022). Initiatives such as the digital village program or the development of local-based industrial clusters can also foster synergies between small and improve their overall competitiveness. (Job et al., 2020).

Finally, the government should focus on developing policies that support local economic growth. Policies that offer tax incentives to local investors, grants for research and development, and support for exporting local products can stimulate economic activity. (Jones & Sakong, 2020). Moreover, empowering public participation in decision-making not only ensures that the policies implemented are in line with the needs of the community, but also enhances the sense of ownership and commitment to successful implementation. These strategies, if implemented in a comprehensive and integrated manner, can be a powerful driving force for the empowerment of sustainable local economies. (Karim et al., 2021).

Thus, local economic empowerment requires a holistic approach that involves improving access to finance, investing in education and labour training, building adequate infrastructure, and formulating policies that support local economic growth. Local capacity development through access to capital opportunities, improved skills, and improved infrastructure and connectivity can drive sustainable innovation and entrepreneurship. The active involvement of stakeholders, including governments, business communities, and civil society, along with responsive and inclusive policies, are key to creating an enabling environment for local economic growth. Through such strategies, local economies will not only experience growth, but also instruments for improving the welfare of communities as a whole, reducing inequalities, and paving the way for inclusive and sustainable development.

Conclusion

Research on local economic empowerment has identified several key strategies and effective implementations in boosting economic growth at the community and regional levels. The key findings suggest that broader financial access is one of the key pillars in empowering the local economy. Micro-credit facilitation, cooperatives, and capital assistance programmes have been shown to enhance opportunities for small and medium-sized enterprises (SMEs) as well as individual entrepreneurs to thrive. It highlights the importance of an inclusive approach to economic and financial planning, ensuring that resources are accessible to those who need them most.

Employment education and training is also a decisive factor in improving the capacity and skills of local workers. Research finds that vocational education that is relevant to the needs of the labour market not only improves employment opportunities but also encourages innovation and entrepreneurship. Programs and initiatives designed to improve technical, managerial, and enterprise skills show significant positive impact on local business growth and job creation. Furthermore, adequate and modern infrastructure is identified as a key factor in supporting local economic activity. Physical infrastructure like roads and bridges, as well as digital infrastructure such as high-speed internet access, are critical to connecting local manufacturers to a wider market. The research emphasizes the importance of government investment in infrastructure as a way to enhance the competitiveness of the local economy and expand market access for local products and services.

Finally, the study suggests the need for government policies that support and strengthen local economies. These include fiscal incentives, support for research and development, and programs that facilitate the export of local products. Public involvement and participation in the policy-making process is also recognised as a crucial aspect, ensuring that policies are relevant and sensitive to specific local needs. These findings reinforce the view that successful local economic empowerment strategies depend on a multi-faceted approach and collaboration among various stakeholders.

References

Abdussamad, Z. (2022). Buku Metode Penelitian Kualitatif. Query date: 2024-05-25 20:59:55. https://doi.org/10.31219/osf.io/juwxn

Adlini, M. N., Dinda, A. H., Yulinda, S., Chotimah, O., & Merliyana, S. J. (2022). Metode Penelitian Kualitatif Studi Pustaka. *Edumaspul: Jurnal Pendidikan*, 6(1), 974–980. https://doi.org/10.33487/edumaspul.v6i1.3394

Afuah, A. (2020). Innovation management-strategies, implementation, and profits. Query date:

2024-06-13

20:22:59. http://elibrary.gci.edu.np/bitstream/123456789/674/1/BM-722%20Innovation%20manaement%20strategies%2C%20implementation%20and%20profits%20by%20Afuah%2C%20Allan.pdf

Alcocer, N. H., & Ruiz, V. L. (2020). The role of destination image in tourist satisfaction: The case of a heritage site. Economic Research-Ekonomska ..., Query date: 2024-06-13 20:22:59. https://hrcak.srce.hr/clanak/334097

- Arifin, B., Wicaksono, E., Tenrini, R., Wardhana, I., & ... (2020). Village fund, village-owned-enterprises, and employment: Evidence from Indonesia. *Journal of Rural* ..., Query date: 2024-06-13 20:22:59. https://www.sciencedirect.com/science/article/pii/S0743016720300103
- Ascani, A., Faggian, A., & Montresor, S. (2021). The geography of COVID-19 and the structure of local economies: The case of Italy. *Journal of Regional ...*, *Query date:* 2024-06-13 20:22:59. https://doi.org/10.1111/jors.12510
- Asher, S., & Novosad, P. (2020). Rural roads and local economic development. *American Economic Review*, Query date: 2024-06-13 20:22:59. https://www.aeaweb.org/articles?id=10.1257/aer.20180268
- Asongu, S., & Odhiambo, N. (2020). Challenges of doing business in Africa: A systematic review. ... Prospects in Business Development ..., Query date: 2024-06-13 20:22:59. https://doi.org/10.4324/9780429331961-8
- Ateş, N., Tarakci, M., Porck, J., & ... (2020). The dark side of visionary leadership in strategy implementation: Strategic alignment, strategic consensus, and commitment. *Journal of ...*, Query date: 2024-06-13 20:22:59. https://doi.org/10.1177/0149206318811567
- Barbosa, M., Castañeda-Ayarza, J., & ... (2020). Sustainable strategic management (GES): Sustainability in small business. *Journal of Cleaner ...*, *Query date: 2024-06-13*https://www.sciencedirect.com/science/article/pii/S0959652620309276
- Bibri, S., Krogstie, J., & Kärrholm, M. (2020). Compact city planning and development: Emerging practices and strategies for achieving the goals of sustainability. Developments in the Built Environment, Query date: 2024-06-13 20:22:59. https://www.sciencedirect.com/science/article/pii/S266616592030017X
- Bristow, G., & Healy, A. (2020). Regional resilience: An agency perspective. *Handbook on Regional Economic Resilience*, *Query date:* 2024-06-13 20:22:59. https://www.elgaronline.com/abstract/edcoll/9781785360855/9781785360855.0 0008.xml
- Brugmann, J. (2021). Is there method in our measurement? The use of indicators in local sustainable development planning. The Earthscan Reader in Sustainable Cities, Query date: 2024-06-13 20:22:59. https://doi.org/10.4324/9781315800462-22
- Cantarero, M. (2020). Of renewable energy, energy democracy, and sustainable development: A roadmap to accelerate the energy transition in developing countries. Energy Research & Social Science, Query date: 2024-06-13 20:22:59. https://www.sciencedirect.com/science/article/pii/S2214629620302917
- Cao, S., Nie, L., Sun, H., Sun, W., & ... (2021). Digital finance, green technological innovation and energy-environmental performance: Evidence from China's regional economies. *Journal of Cleaner ...*, Query date: 2024-06-13 20:22:59. https://www.sciencedirect.com/science/article/pii/S0959652621036374
- Cheng, Y., & Jiang, H. (2022). Customer–brand relationship in the era of artificial intelligence: Understanding the role of chatbot marketing efforts. Journal of Product &Brand Management, Query date: 2024-06-12 19:34:13. https://doi.org/10.1108/jpbm-05-2020-2907

- Christofi, M., Vrontis, D., Leonidou, E., & ... (2020). Customer engagement through choice in cause-related marketing: A potential for global competitiveness. *International Marketing ...*, Query date: 2024-06-12 19:34:13. https://doi.org/10.1108/IMR-04-2018-0133
- Ding, C., Liu, C., Zheng, C., & Li, F. (2021). Digital economy, technological innovation and high-quality economic development: Based on spatial effect and mediation effect. Sustainability, Query date: 2024-06-13 20:22:59. https://www.mdpi.com/2071-1050/14/1/216
- Dutta, A., & Fischer, H. (2021). The local governance of COVID-19: Disease prevention and social security in rural India. *World Development*, *Query date*: 2024-06-13 20:22:59. https://www.sciencedirect.com/science/article/pii/S0305750X20303612
- Dzigbede, K., Gehl, S., & ... (2020). Disaster resiliency of US local governments: Insights to strengthen local response and recovery from the COVID-19 pandemic. *Public Administration* ..., Query date: 2024-06-13 20:22:59. https://doi.org/10.1111/puar.13249
- ElMassah, S., & Mohieldin, M. (2020). Digital transformation and localizing the sustainable development goals (SDGs). Ecological Economics, Query date: 2024-06-13

 20:22:59. https://www.sciencedirect.com/science/article/pii/S0921800919303258
- Emery, M., & Flora, C. (2020). Spiraling-up: Mapping community transformation with community capitals framework. 50 Years of Community Development Vol I, Query date: 2024-06-13 20:22:59. https://doi.org/10.4324/9781003103066-13
- Engels, D., & Zhou, X. (2020). Neglected tropical diseases: An effective global response to local poverty-related disease priorities. *Infectious Diseases of Poverty*, Query date: 2024-06-13 20:22:59. https://doi.org/10.1186/s40249-020-0630-9
- Fan, F., Lian, H., Liu, X., & Wang, X. (2021). Can environmental regulation promote urban green innovation Efficiency? An empirical study based on Chinese cities. Journal of Cleaner Production, Query date: 2024-06-13 20:22:59. https://www.sciencedirect.com/science/article/pii/S0959652620351040
- Farmaki, A. (2020). Regional network governance and sustainable tourism. Tourism and Sustainable Development Goals, Query date: 2024-06-13 20:22:59. https://doi.org/10.1201/9780429324253-12
- Feng, Y., Wang, X., & Liang, Z. (2021). How does environmental information disclosure affect economic development and haze pollution in Chinese cities? The mediating role of green technology Science of the Total Environment, Query date:

 2024-06-13
 20:22:59. https://www.sciencedirect.com/science/article/pii/S0048969721008780
- Gan, Q., Yang, L., Liu, J., Cheng, X., Qin, H., & ... (2021). The level of regional economic development, green image, and enterprise environmental protection investment: Empirical evidence from China. *Mathematical ...*, Query date: 2024-06-13 20:22:59. https://doi.org/10.1155/2021/5522351
- Gao, L., Melero-Polo, I., & Sese, F. (2020). Customer equity drivers, customer experience quality, and customer profitability in banking services: The moderating role of social influence. *Journal of Service Research*, Query date: 2024-06-12 19:34:13. https://doi.org/10.1177/1094670519856119

- Gencan, N., & Atbaşı, Z. (2024). The Effect of The Modified Solve It! Strategy on The Mathematical Problem Solving Skills of Students with Learning Difficulties. Journal of Teacher Education and Lifelong Learning, Query date: 2024-06-13 09:20:18. https://doi.org/10.51535/tell.1422832
- Gherghina, ŞC, Botezatu, M., Hosszu, A., & ... (2020). Small and medium-sized enterprises (SMEs): The engine of economic growth through investments and innovation. Sustainability, Query date: 2024-06-13 20:22:59. https://www.mdpi.com/2071-1050/12/1/347
- Gratton, C., Shibli, S., & Coleman, R. (2020). Sport and economic regeneration in cities. Culture-Led Urban Regeneration, Query date: 2024-06-13 20:22:59. https://doi.org/10.4324/9781315878768-8
- Guo, Y., Tong, L., & Mei, L. (2020). The effect of industrial agglomeration on green development efficiency in Northeast China since the revitalization. *Journal of Cleaner Production*, Query date: 2024-06-13 20:22:59. https://www.sciencedirect.com/science/article/pii/S0959652620306314
- Hartanto, Y., Firmansyah, M., & ... (2022). Implementation digital marketing pesona 88 curup in to build image for the decision of visit tourist attraction. 4th Social and Humanities ..., Query date: 2024-06-13 20:22:59. https://www.atlantis-press.com/proceedings/sores-21/125973433
- Hasan, M., & Sohail, M. (2021). The influence of social media marketing on consumers' purchase decision: Investigating the effects of local and nonlocal brands. *Journal of International Consumer Marketing*, Query date: 2024-06-12 19:34:13. https://doi.org/10.1080/08961530.2020.1795043
- Hassink, R., & Gong, H. (2021). Six critical questions about smart specialization. Rethinking Clusters, Query date: 2024-06-13 20:22:59. https://doi.org/10.4324/9781003130222-10
- Jenkins, R. (2022). How China is reshaping the global economy: Development impacts in Africa and Latin America. books.google.com. https://books.google.com/books?hl=en&lr=&id=Thl2EAAAQBAJ&oi=fnd&pg=PP 1&dq=local+economic+empowerment+strategy+implementation&ots=2X1rGLY EUR&sig=yjLZBTk5 URLtL9QLsQzoz4Y1Rc
- Job, H., Becken, S., & Lane, B. (2020). ... Areas in a neoliberal world and the role of tourism in supporting conservation and sustainable development: An assessment of strategic planning, zoning, impact Protected Areas, Sustainable Tourism ..., Query date: 2024-06-13 20:22:59. https://doi.org/10.4324/9780429457968-2
- Jones, L., & Sakong, I. (2020). Government, business, and entrepreneurship in economic development: The Korean case. books.google.com. https://books.google.com/books?hl=en&lr=&id=CgL8EAAAQBAJ&oi=fnd&pg=PR3&dq=local+economic+empowerment+strategy+implementation&ots=_qVLpV3JXh&sig=AuepWpXHrWlvO_4LfUrp215CdFU
- Karim, A., Musa, C., Sahabuddin, R., & Azis, M. (2021). The increase of rural economy at Baraka Sub-district through village funds. *The Winners, Query date:* 2024-06-13 20:22:59. http://eprints.unm.ac.id/30162/