# STRATEGIC TAX PLANNING AND TECHNOLOGICAL INNOVATION: A COMPREHENSIVE EXAMINATION OF THE INTERPLAY BETWEEN TAX POLICIES, RESEARCH AND DEVELOPMENT (R&D) EXPENDITURES, AND FIRM PERFORMANCE

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#### Aulia Kartika Putri \*1

Universitas Muhammadiyah Sidoarjo, Indonesia auliakartika 9394 @gmail.com

#### **Evan Andarianto Ammaridho**

Universitas Darul Ulum, Indonesia evanandarianto @gmail.com

## Rizky Mega Arini

Politeknik Hasnur, Indonesia rizkymegaarini88@gmail.com

## Muhammadong

Universitas Negeri Makassar, Indonesia muhammadong@unm.ac.id

## Mohamad Khairi Bin Haji Othman

Universiti Utara Malaysia

## **Abstract**

This comprehensive literature review critically examines the intricate interplay between strategic tax planning, Research and Development (R&D) expenditures, and firm performance. A meticulous synthesis of diverse scholarly contributions highlights the significant impact of tax incentives, such as R&D tax credits and accelerated depreciation, in fostering innovation. The exploration extends to the determinants of R&D spending, encompassing industry characteristics, firm size, and technological intensity, offering a nuanced understanding of the multifaceted nature of corporate decision-making. The broader implications for firm performance, including enhanced competitiveness, improved profitability, and sustained viability, are elucidated. Furthermore, the review underscores the dynamic evolution of tax policies and their implications for corporate behavior, emphasizing the need for adaptability in strategic tax planning. As scholars and practitioners navigate this intricate landscape, the synthesis provides a robust foundation for future research directions. The keywords encapsulate the central themes: strategic tax planning, Research and Development, firm performance, tax incentives, R&D spending, and technological innovation.

**Keywords:** strategic tax planning, Research and Development, firm performance, tax incentives, R&D spending, technological innovation.

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<sup>&</sup>lt;sup>1</sup> Correspondence author

#### Introduction

In the contemporary landscape of global business, the intersection between strategic tax planning and technological innovation has emerged as a critical area of scholarly inquiry (Iorio & Segnana, 2019; Edeh et al., 2022). As businesses navigate an ever-evolving economic environment, the role of tax policies in shaping corporate behavior, particularly concerning Research and Development (R&D) expenditures, has garnered significant attention (Akcigit et al., 2016; Foss et al., 2019). This literature review comprehensively examines the intricate interplay between tax policies, R&D investments, and their impact on firm performance.

The significance of strategic tax planning in the corporate realm cannot be overstated. Regardless of size or industry, firms grapple with the imperative to optimize their tax positions while concurrently fostering innovation (Dechezleprêtre et al., 2014; Saez, 2016). At the core of this dynamic lies the strategic utilization of tax policies as incentives to stimulate R&D activities. Previous studies have delved into the diverse array of tax incentives and credits designed to encourage R&D expenditures, focusing on understanding how these fiscal mechanisms influence corporate decision-making processes (Akcigit et al., 2016; Bertrand et al., 2020). This review seeks to synthesize the findings of these studies, presenting an overarching narrative that encapsulates the broader implications of tax policies on R&D initiatives.

Central to this exploration is examining the multifaceted nature of R&D expenditures. R&D constitutes a strategic investment for companies aiming to remain competitive in technologically advanced industries (Pellegrino & Piva, 2020). Existing literature has probed into the determinants of firms' R&D spending, considering factors such as industry characteristics, firm size, and technological intensity (Miravete et al., 2018). By synthesizing these findings, this review establishes a comprehensive framework elucidating the intricacies of R&D decision-making within the tax policy context.

Moreover, this literature review aspires to extend its analysis beyond the immediate impact of tax policies on R&D expenditures to encompass broader implications for firm performance. By scrutinizing empirical evidence and theoretical frameworks, the review aims to unravel the mechanisms through which tax-induced R&D activities contribute to enhanced business competitiveness, profitability, and sustainability (Zucman, 2014; Miravete et al., 2018). Understanding these linkages is imperative for scholars and practitioners, offering insights into how tax planning can be strategically aligned with innovation initiatives to foster long-term corporate success.

As we delve deeper into the intricate interplay between tax policies, R&D investments, and their overarching influence on firm performance, it becomes evident that the significance of this relationship extends beyond the immediate fiscal considerations (Chetty, 2009). Within strategic tax planning, the dynamic nature of the corporate landscape necessitates a nuanced understanding of how businesses adapt

and respond to evolving economic environments (Benhabib et al., 2014). The ongoing evolution of tax policies and their impact on corporate behavior, specifically in the context of technological innovation, underscores the need for a comprehensive investigation into the multifaceted dimensions of this intricate nexus (Criscuolo et al., 2021).

The imperative for firms to optimize their tax positions while fostering innovation is a complex challenge, highlighting the critical role of tax policies as strategic tools for stimulating R&D activities (Saez, 2017). Building upon the foundations laid by previous studies, this review aims to synthesize a cohesive narrative that not only elucidates the immediate implications of tax incentives on R&D expenditures but also delves into the broader consequences for corporate decision-making processes (Nicoletti & Scarpetta, 2018).

A critical aspect of our examination is the multifaceted nature of R&D expenditures. Positioned as a strategic investment, R&D is a cornerstone for companies aspiring to maintain competitiveness in technologically advanced industries (Bloom et al., 2016). Existing literature has meticulously probed into the determinants of firms' R&D spending, considering factors such as industry characteristics, firm size, and technological intensity (Bas et al., 2017). By synthesizing these findings, this review establishes a comprehensive framework that brings clarity to the intricacies of R&D decision-making within the tax policy context and provides a basis for understanding the varying nuances across different sectors and organizational structures.

Moving beyond the confines of immediate impacts, this literature review endeavors to extend its analysis to encompass broader implications for overall firm performance. Scrutinizing empirical evidence and theoretical frameworks, the aim is to unravel the mechanisms through which tax-induced R&D activities contribute to enhanced competitiveness, profitability, and the sustained viability of businesses (Chetty et al., 2017). This broader perspective is essential for both scholar-practitioner-scholar-practitioners, offering insights into how tax planning can be strategically aligned with innovation initiatives to foster short-terms short-term gains and corporate corporate success.

In conclusion, this literature review not only sets the stage for a meticulous examination of the interconnected realms of strategic tax planning, R&D expenditures, and firm performance but also emphasizes the necessity of considering the evolving landscape of corporate behavior within the dynamic framework of technological innovation and tax policies (Akcigit et al., 2017). As we navigate the subsequent chapters, we aim to unravel the intricate dynamics that define the relationship between taxation and technological innovation. This provides a robust foundation for a nuanced and informed discussion on this pivotal subject matter (Bloom et al., 2016).

#### **Research Method**

The methodology employed in this literature review drew guidance from Booth, Colomb, and Williams (2008) in "The Craft of Research" for crafting a systematic and rigorous approach. To initiate the process, the scope and objectives of the review were precisely defined, guided by Cooper's (1988) taxonomy of literature reviews, ensuring a comprehensive examination of pertinent literature within the specified timeframe (2016 to 2022). This initial step involved identifying key themes such as strategic tax planning, R&D expenditures, and their overarching impact on firm performance, as elucidated by Castro-Guzmán (2021).

Subsequently, a comprehensive search strategy was implemented, aligning with Fink's (2019) guidelines for conducting research literature reviews. This systematic exploration covered academic databases, scholarly journals, and reputable publications, employing relevant keywords such as "taxation," "innovation," "R&D expenditures," and "firm performance." The intention was to incorporate studies from diverse disciplines, as Hubbard and Levy (2006) recommended, fostering a multidimensional understanding of the subject matter.

To maintain the quality and relevance of the selected literature, inclusion and exclusion criteria were established by Papaioannou, Sutton, and Booth's (2016) systematic approaches to a successful literature review. Only peer-reviewed articles, working papers, and publications from reputable academic sources were considered, aligning with Tranfield, Denyer, and Smart's (2003) methodology for developing evidence-informed management knowledge using systematic review.

The systematic extraction of relevant information from the selected publications followed, encompassing key findings and methodologies employed in the original studies, as suggested by Lacey, Matheson, and Jesson (2011). The synthesis process involved categorizing literature based on thematic similarities, in line with Dooly and Vallejo Rubinstein's (2018) insights into bridging across languages and cultures through critical intercultural communication.

Thematic analysis, as Tranfield et al. (2003) recommended, aimed to identify recurring patterns, emerging trends, and divergent perspectives within the selected literature. Categorizing studies based on key themes such as the impact of tax policies on R&D expenditures, determinants of R&D decision-making, and broader implications for firm performance aligned with Kumaravadivelu's (2012) modular model for language teacher education.

The methodology incorporated a critical evaluation stage, assessing the methodological rigor of individual studies and addressing potential biases and limitations, as Papaioannou et al. (2016) advocated. The final stage involved synthesizing the findings into a coherent narrative, setting the stage for a nuanced and informed discussion on the pivotal subject matter. This process was guided by Tranfield

et al.'s (2003) methodology for developing evidence-informed management knowledge using systematic review.

In summary, the methodology employed in this literature review combined insights from Booth et al. (2008), Cooper (1988), Fink (2019), Hubbard and Levy (2006), Papaioannou et al. (2016), Tranfield et al. (2003), and others, ensuring a systematic and rigorous exploration of the scholarly landscape and contributing to the depth and comprehensiveness of the review.

Table 1: Summarizing the methodology section can enhance the clarity and organization of the information.

Methodological Step	Reference for Guidance
Definition of Scope and Objectives	Booth, Colomb, & Williams (2008) - "The Craft of Research"
Comprehensive Search Strategy	Fink (2019) - "Conducting Research Literature Reviews"
Quality and Relevance Criteria	Papaioannou, Sutton, & Booth (2016) - "Systematic Approaches to a Successful Literature Review"
Systematic Extraction of Information	Lacey, Matheson, & Jesson (2011) - "Doing Your Literature Review"
Thematic Analysis	Tranfield et al. (2003) - "Towards a methodology for developing evidence-informed management knowledge using systematic review"
Critical Evaluation of Studies	Papaioannou, Sutton, & Booth (2016) - "Systematic Approaches to a Successful Literature Review"
Synthesis of Findings	Tranfield et al. (2003) - "Towards a methodology for developing evidence-informed management knowledge using systematic review"

Created, 2024

#### **Findings**

The extensive literature review on "Strategic Tax Planning and Technological Innovation: A Comprehensive Examination of the Interplay between Tax Policies, Research and Development (R&D) Expenditures, and Firm Performance" delves into the intricate relationship between taxation strategies, Research and Development (R&D) investments, and overall firm performance in the contemporary business landscape. This exploration yields nuanced insights that merit a more detailed elaboration, extending the discussion to 1000 words and incorporating a tabular representation to enhance clarity.

## Strategic Tax Planning and Corporate Behavior

The ever-evolving economic landscape characterizes the contemporary corporate environment, prompting a heightened scholarly focus on the intersection between strategic tax planning and technological innovation. Regardless of size or industry, businesses grapple with the dual imperative of optimizing their tax positions while fostering innovation. At the heart of this dynamic lies the strategic utilization of tax policies as incentives to stimulate R&D activities. A synthesis of existing studies reveals diverse tax incentives and credits designed to encourage R&D expenditures, providing valuable insights into how these fiscal mechanisms significantly influence corporate decision-making processes (Hardeck & Hertl, 2014).

Tax Incentive

Description

R&D Tax Credits

Direct credits against tax liability for qualified R&D expenses.

Accelerated
Depreciation

Enhanced depreciation deductions for R&D assets, encouraging investment in innovation.

She reduced tax rates on income generated from patented inventions, incentivizing innovation.

Table 2: Tax Incentives for R&D Expenditures

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## **Multifaceted Nature of R&D Expenditures**

Exploring R&D expenditures as a strategic investment for companies aiming to remain competitive in technologically advanced industries unveils a multifaceted nature. Existing literature meticulously probes the determinants of firms' R&D spending, considering factors such as industry characteristics, firm size, and technological intensity. This synthesis establishes a comprehensive framework that clarifies the intricacies of R&D decision-making within the tax policy context and provides a basis for understanding the varying nuances across different sectors and organizational structures (Chen & Li, 2021).

DeterminantImpact on R&D SpendingIndustry<br/>CharacteristicsIndustries with higher technological intensity exhibit increased<br/>R&D spending.Firm SizeLarger firms tend to allocate more resources to R&D initiatives.Technological<br/>IntensityCompanies operating in highly technological sectors prioritize R&D<br/>investments.

Table 3: Determinants of R&D Spending

## Created, 2024

## **Broader Implications for Firm Performance**

The literature review extends its analysis beyond the immediate impact of tax policies on R&D expenditures to encompass broader implications for overall firm

performance. Empirical evidence and theoretical frameworks are scrutinized to unravel the mechanisms through which tax-induced R&D activities contribute to enhanced competitiveness, profitability, and sustained viability of businesses. Understanding these linkages becomes imperative for scholars and practitioners, offering valuable insights into how tax planning can be strategically aligned with innovation initiatives to foster short-term gains and long-term corporate success (Ravšelj & Aristovnik, 2020).

Table 4: Implications of Tax-Induced R&D Activities

Implication	Impact on Firm Performance
Enhanced Competitiveness	Increased innovation bolsters a firm's competitive position.
Improved Profitability	Strategic R&D investments contribute to long-term profitability.
Sustained Viability	Firms aligning tax planning with innovation initiatives thrive over time.

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As we delve deeper into the intricate interplay between tax policies, R&D investments, and their overarching influence on firm performance, it becomes evident that the significance of this relationship extends beyond immediate fiscal considerations. Within strategic tax planning, the dynamic nature of the corporate landscape necessitates a nuanced understanding of how businesses adapt and respond to evolving economic environments.

### The Ongoing Evolution of Tax Policies and Corporate Behavior

The literature review emphasizes the ongoing evolution of tax policies and their impact on corporate behavior, particularly in the context of technological innovation. This underscores the need for a comprehensive investigation into the multifaceted dimensions of the intricate nexus between taxation and technological advancement. The synthesis of existing scholarly works not only sets the stage for a meticulous examination of the interconnected realms of strategic tax planning, R&D expenditures, and firm performance but also emphasizes the necessity of considering the evolving landscape of corporate behavior within the dynamic framework of technological innovation and tax policies (Fischer & Miller, 2017).

#### **Conclusion and Future Research Directions**

In conclusion, the literature review provides a robust foundation for understanding the interplay between strategic tax planning, R&D expenditures, and firm performance. The synthesized information contributes to a nuanced and informed discussion on this pivotal subject matter. As scholars and practitioners navigate the subsequent chapters, the goal is to unravel the intricate dynamics that define the

relationship between taxation and technological innovation (Ahuja & Novelli, 2017). However, the evolving nature of the business environment and tax policies suggests avenues for future research. Longitudinal studies tracking the impact of tax-induced R&D activities over extended periods would provide deeper insights into the sustained viability of businesses. Moreover, exploring cross-national variations in tax policies and their impact on global firms could offer a more comprehensive understanding of the challenges and opportunities presented by diverse regulatory environments (Massa et al., 2017).

In summary, the literature review serves as a comprehensive resource, shedding light on the complexities of strategic tax planning and its implications for technological innovation and firm performance. The tables provided offer a structured representation of critical findings, enhancing the accessibility and clarity of the synthesized information. As the academic and business communities continue to navigate the dynamic landscape, this review provides a foundation for further inquiry and exploration into the critical intersection of taxation, innovation, and corporate success.

#### Discussion

The comprehensive literature review on "Strategic Tax Planning and Technological Innovation: A Comprehensive Examination of the Interplay between Tax Policies, Research and Development (R&D) Expenditures, and Firm Performance" lays the groundwork for a robust discussion on the intricate dynamics that define the relationship between taxation and technological innovation. This section engages with critical findings, explores their implications, and identifies avenues for future research, offering a nuanced and informed perspective on this pivotal subject matter.

#### Tax Incentives and R&D Expenditures

One of the central findings of the literature review revolves around the significant impact of tax incentives on encouraging Research and Development (R&D) expenditures. The synthesis of existing studies reveals diverse fiscal mechanisms, including R&D tax credits, accelerated depreciation, and patent boxes. These incentives aim to stimulate innovation by reducing the financial burden of R&D investments. The discussion must underscore the importance of such incentives in fostering a climate where businesses are incentivized to allocate resources toward technological advancement.

Moreover, the review emphasizes the need for policymakers to continually evaluate and refine these incentives to align with evolving business landscapes. As technological advancements accelerate, tax policies must adapt to ensure they effectively incentivize R&D activities. Ongoing collaboration between policymakers, businesses, and scholars becomes crucial to fine-tuning these incentives for optimal impact (Booth et al., 2008; Castro-Guzmán, 2021).

## **Determinants of R&D Spending**

Exploring the determinants of firms' R&D spending provides a deeper understanding of the multifaceted nature of R&D expenditures. The synthesized framework, encapsulating factors such as industry characteristics, firm size, and technological intensity, offers a valuable tool for scholars and practitioners. However, the discussion should acknowledge the dynamic nature of these determinants and the varying nuances across industries and organizational structures.

For instance, the impact of industry characteristics on R&D spending may differ between sectors with varying technological intensities. Small and large firms may navigate R&D decisions differently based on their strategic goals and available resources. The discussion should highlight the need for a nuanced approach, recognizing that a one-size-fits-all model may not effectively capture the complexities of R&D decision-making (Cooper, 1988; Kumaravadivelu, 2012).

## **Broader Implications for Firm Performance**

Moving beyond immediate impacts, the literature review emphasizes the implications of tax-induced R&D activities on overall firm performance. Enhanced competitiveness, improved profitability, and sustained viability emerge as critical outcomes. The discussion should delve into the interconnected nature of these implications, illustrating how they form a symbiotic relationship.

For example, enhanced competitiveness resulting from strategic R&D investments can increase market share and revenue, improving profitability. Moreover, sustained viability becomes a natural consequence of aligning tax planning with innovation initiatives. By exploring these interconnections, the discussion adds depth to the understanding of how tax policies influence not only R&D decisions but also the overarching success of businesses in the long term (Fink, 2019; Webster & Watson, 2002).

## The Ongoing Evolution of Tax Policies

The discussion must acknowledge the ongoing evolution of tax policies and their dynamic impact on corporate behavior. The synthesis reveals that strategic tax planning operates within a constantly changing economic environment, necessitating adaptability from both businesses and policymakers. This highlights the importance of maintaining a dialogue between academia, industry, and regulatory bodies to ensure that tax policies remain relevant and practical.

Additionally, the discussion should recognize the potential challenges businesses face in navigating evolving tax landscapes. Firms need to stay informed, agile, and capable of adjusting their strategies in response to changes in tax regulations. This

adaptive capacity becomes critical to successfully leveraging tax incentives for R&D activities (Papaioannou et al., 2016; Tranfield et al., 2003).

#### **Conclusion and Future Research Directions**

In conclusion, the literature review comprehensively explores the connected realms of strategic tax planning, R&D expenditures, and firm performance. The discussion has elucidated the key findings, emphasizing the importance of tax incentives, the determinants of R&D spending, and the broader implications for overall firm success.

Future research directions should consider longitudinal studies to track the sustained impact of tax-induced R&D activities. Additionally, cross-national comparative analyses could shed light on how variations in tax policies influence global businesses. The evolving landscape calls for continuous scholarly inquiry into the intricate nexus between taxation and technological innovation (Tranfield et al., 2003; Zhao & Lai, 2023). In summary, this discussion offers a nuanced perspective on the implications of strategic tax planning for technological innovation and firm performance. It underscores the need for adaptive tax policies, tailored approaches to R&D decision-making, and ongoing collaboration between academia, industry, and policymakers to navigate the evolving terrain of corporate behavior in the context of taxation and innovation.

#### Conclusion

In conclusion, the comprehensive exploration of "Strategic Tax Planning and Technological Innovation: A Comprehensive Examination of the Interplay between Tax Policies, Research and Development (R&D) Expenditures, and Firm Performance" underscores the intricate dynamics that shape the relationship between taxation strategies and corporate behavior. The literature review illuminates the pivotal role of tax incentives in fostering R&D activities, emphasizing the need for continual refinement to align with evolving business landscapes.

The multifaceted nature of R&D expenditures, influenced by industry characteristics, firm size, and technological intensity, reveals a complex decision-making process for businesses navigating the intersection of tax policies and innovation. The broader implications for firm performance underscore how strategic alignment between tax planning and R&D initiatives contributes to enhanced competitiveness, profitability, and sustained viability.

As tax policies evolve, businesses must adapt, requiring a dynamic and informed approach to corporate behavior. The review positions strategic tax planning as a crucial element within the broader framework of technological innovation, highlighting the necessity for a continuous dialogue between academia, industry, and policymakers.

FutureFuture research should focus on longitudinal studies tracking the sustained impact of tax-induced R & D activities and cross-national analyses to comprehend global variations in tax policies. As the business environment evolves, this

literature review is a valuable foundation for scholars and practitioners navigating the intricate nexus of taxation, innovation, and corporate success.

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